



Integrated Care System Update

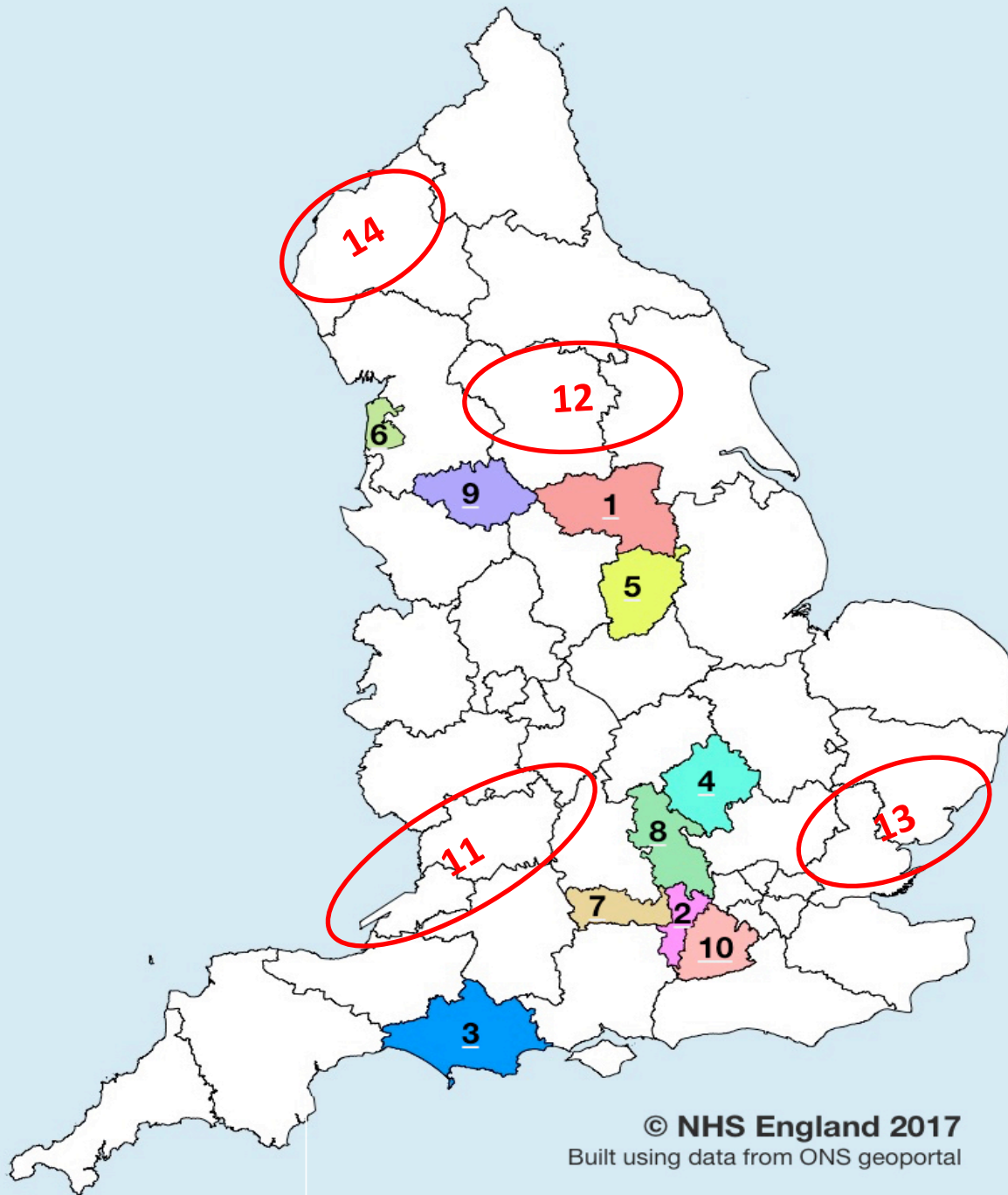
Ramona Duguid, North Cumbria Integrated Health and Care System



Re-cap

- Bid to become an Integrated Health and Care System, for North Cumbria in November 2017
- Announced as 1 of 14 shadow Integrated Care Systems – May 2018
- May – September
 - National Memorandum of Understanding for our ICS
 - Governance Framework for our ICS – working draft
 - National sponsor and key work streams mobilised
- National & Regional picture.....





1. South Yorkshire & Bassetlaw
2. Frimley Health & Care
3. Dorset
4. Bedfordshire, Luton & Milton Keynes
5. Nottinghamshire
6. Blackpool & Fylde Coast
7. West Berkshire
8. Buckinghamshire
9. Greater Manchester
10. Surrey Heartlands
- 11. Gloucestershire**
- 12. West Yorkshire & Harrogate**
- 13. Suffolk & N.E Essex**
- 14. North Cumbria**

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Built using data from ONS geoportal

Affecting the
lives of over 15
million people

Cumbria & the North East (CNE)

13 provider trusts

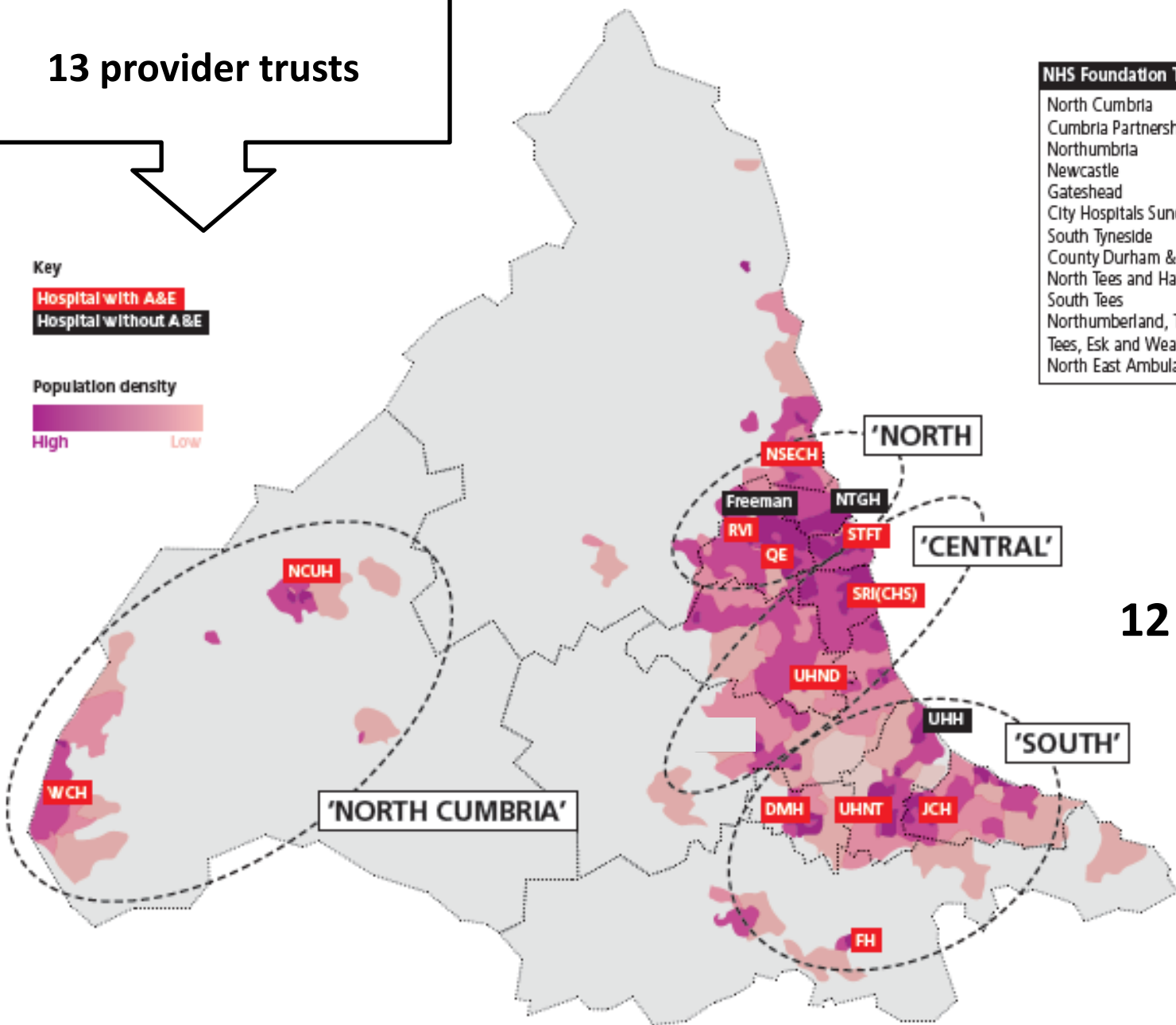
- NHS Foundation Trusts**
- North Cumbria
 - Cumbria Partnership
 - Northumbria
 - Newcastle
 - Gateshead
 - City Hospitals Sunderland
 - South Tyneside
 - County Durham & Darlington
 - North Tees and Hartlepool
 - South Tees
 - Northumberland, Tyne & Wear Mental Health
 - Tees, Esk and Wear Valley Mental Health
 - North East Ambulance Service

Key

- Hospital with A&E
- Hospital without A&E

Population density

High Low



12 CCGs

MoU

Transforming Care and Services

- **Population Health** – Develop the approaches to Population Health and Population Health Management at both system and place based levels across North Cumbria.
- **Primary Care and Integrated Care Communities (ICC)** - delivery of 8 Integrated Care Communities ,this includes the overall development of Primary Care through implementation of the primary care strategy including ‘North Cumbria Primary Care Limited’.
- **Mental Health** – Development and delivery of the ‘Mental Health Futures’ programme, this will include integrating service models (at place/ICC), crisis services and specialist mental health.
- **Children & Young People (including Child and Adolescent Mental Health)** – development of the wider children and young people’s health and wellbeing agenda (linked to population health) and addressing the future strategy for CAMHS.



MoU

- **Acute service review** - continue to implement the outcomes from the public consultation decisions to address service vulnerabilities, shifting activity from the in-hospital to the out of hospital setting and collaborating where necessary with other hospital providers.
- **Financial strategy** - system development and implementation of financial efficiency delivery plans identifying how organisational and system savings will be achieved, and system risk addressed and appropriately mitigated.

System Enablers & Design

- Development of **system governance** arrangements to support **new construct** and design for health providers and commissioners during 2018/19.
- Begin to implement the North Cumbria **workforce strategy** in 18/19 to provide system level workforce planning, **including skill mix, supply and deployment.**



Programmes of Work






SYSTEM

Now:

- Developing system oversight with NHSE/I
- Influence and engagement with Cumbria & North East
- Population Health Diagnostic commenced
- Health Partnerships Officer embedding into ICCs
- Realigning of Transformation Programme & work streams – implementation happening
- MoU local priorities agreed
- Shaping the system event & feedback
- Governance Framework updated, scheme of delegation analysis

Next:

- System Strategy Refresh (aligned with updated Health and Wellbeing Strategy)
 - *10 year NHS Plan*
 - Outcome and next steps with PHM Diagnostic
 - Third Sector & Carers Strategy
 - District Authority Engagement
 - Health and Wellbeing Board
 - Some enablers need greater focus...
 - Organisational architecture to support system ambition....
- 



ORGANISATION

Now:

- CPFT & NCUH joint working arrangements and development of strategic outline case
- Partnership working with CCG & CCC in place
- Company construct for salaried GP Model established

Next:

- Deliver a strategic outline case for an integrated care organisation (CPFT, NCUH+)
- Define and develop how primary care, general practice and ICCs are fundamentally designed into the system
- More integrated working with CCG*
- Building on the governance framework for the IHCS
- Assurance.



Enablers

Now:

- Digital & IM&T Strategy in place.
- System estates strategy.
- OD plan refresh.
- Updated clinical forum.
- Co-production & Stakeholder engagement.
- CLIC.

Next:

- CLIC
- Clinical Forum
 - Prioritisation of pathways
 - PHM diagnostic outcome
- ? Greater clarity on milestones IM&T & workforce
- Stakeholder event outcomes
- Business Intelligence



Now:

- Transformation work programmes established
- Public Consultation outcomes - delivery
- Mental Health
- Children and Young People
- Flow
- Activity Shift
- Primary Care
- Significant capital programmes

Next:

- System Strategy refresh
- Financial oversight on delivery of plans & programmes of work



Now:

- ICC Phase one – implementation phase

Next:

- ICC structure and development support
- PHM diagnostic outcome
- District authority engagement
- Third sector at place – how and what
- ICC phase two

Some final points

- ICS – better collaboration guidance – draft
- NHS England – draft integrated care provider contract
- Kings Fund Support & development sessions
- Long term plan for the NHS

